



1.0 INTRODUCTION

By initiating a Fire Master Plan study, the City of Sarnia seeks to strategically guide the Sarnia Fire Rescue Services through the next ten years of municipal growth. The Fire Master Plan included a review of all aspects of the department in order to ensure that performance standards and guidelines reflect best practices and are in compliance with the Ontario *Fire Protection and Prevention Act (1997)*.

The overarching goal of this report is to gain a clear understanding of the fire service's existing and future requirements by setting key objectives and performance measures. The purpose of this is to meet the municipality's present and future needs, in a fiscally responsible manner.

The Sarnia Fire Master Plan study includes an assessment of the following:

- Administration;
- Fire prevention and public education;
- Training;
- Fire suppression;
- Fleet and maintenance;
- Technology and communications; and
- Financial implications.

Dillon Consulting Limited carried out this Fire Master Plan in association with Donal Baird Associates, Wilson Emergency Services and Mr. Bruce Griffin. During the past year the study team conducted interviews with City staff from the fire department and other relevant departments such as engineering, planning and police services, met with study stakeholders in both private and public sectors and carried out public consultation activities to engage a broader audience.

Sarnia Fire Rescue Services staff played a key role in this study, providing relevant data, reports and other background information. The Steering Committee also provided direction and insight at critical points in the study. Members included:

- Lloyd Fennell, Director of Corporate Services;
- Brian McKay, Deputy City Treasurer;
- P.M. (Pat) Cayen, Fire Chief;
- D.A. (Dana) Pitts, Deputy Fire Chief;
- John Bernier, Sarnia Professional Fire Fighters Association; and
- Chris Jewell, Sarnia Professional Fire Fighters Association.

This report contains the findings and recommendations presented by the consulting team.